





ERASMUS+

Key Action 2: Cooperation for Innovation and Exchange of Good Practices

SESSÃO DE ESCLARECIMENTO

2 Novembro 2021



<u>Área de Assuntos Internacionais – AAI</u> <u>International Affairs Area</u>

- → Admissions Office AO
- → Núcleo de Mobilidade e Cooperação Internacional NMCI Mobility and International Cooperation Office
- → Núcleo de Relações Internacionais NRI

International Relations Office



International Relations Office: Support to proposals / Introduction to the Erasmus+ programme

Ana Pipio anapipio@técnico.ulisboa.pt



ERASMUS+ 2021-2027

Overview

General objective

Supporting educational, professional and personal development of people of all ages in education, training, youth and sport, in Europe and beyond

Participating countries

33 Programme Countries + international activities open to the rest of the World

3 Key Actions

Mobility – Cooperation – Policy Development

Implementing mode

Indirect (National Agencies) and Direct (EAC/EACEA)



Horizontal Priorities

More Inclusive



More Digital



More environmentally friendly





Main priorities for higher education





Interconnected

Strengthening the strategic and structured cooperation between higher education institutions



Innovative

Stimulating innovative learning and teaching practices to tackle societal challenges and rewarding excellence



Inclusive

Reaching out to all students and fostering inclusive approaches for mobility and cooperation activities



Digital

Supporting digital capabilities of the higher education sector through the European Student Card and the development of digital skills





Programme Structure





 Key Action 2: Cooperation for Innovation and Exchange of good practices

Key Action 3: Support for Policy Reform

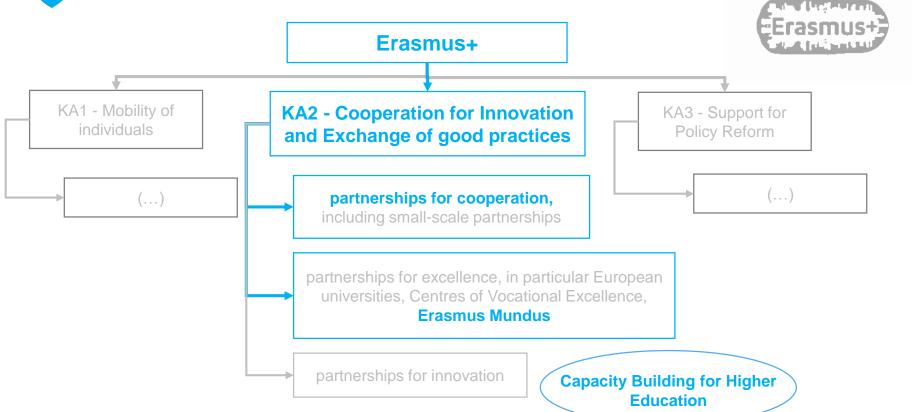
Jean Monnet actions

All actions helping to pave the way for the European Education Area!





Programme Structure





TIMELINE



Publication: second half of November 2021 Deadline: Mid-February/March 2022 Evaluation process:
March-July 2022

Communication to applicants:
August 2022

Start of projects: End 2022





ERASMUS+ 2021-2027

GLOSSARY OF TERMS (I)

Applicant	Any participating organisation which submits a grant application. Applicants may apply either individually or on behalf of other organisations involved in the project. In the latter case, the applicant is also defined as coordinator.
Beneficiary	When a project is approved for an Erasmus+ grant, the applicant organisation becomes a beneficiary. If the application was made on behalf of other participating organisations, the partners may become co-beneficiaries of the grant.
Partner organisation	A partner organisations is an organisation formally involved in the project (co-beneficiaries) but not taking the role of applicant.
Associated partners	These are that contribute to the implementation of specific project tasks/activities or support the promotion and sustainability of the project, but do not receive any funding.
Programme Countries	27 Member EU States and 6 non-EU countries that have established a National Agency which participates fully in the Erasmus+ Programme.
Partner Countries	Non- EU Countries (" subject to specific criteria or conditions")



ERASMUS+ 2021-2027

GLOSSARY OF TERMS (II)

Double degree/multiple degree	(At least) two separate degree certificates awarded to a student upon successful completion of a joint programme. A double degree is a specific type of multiple degree. Each degree must be signed by the competent authority of the institution concerned, and recognised officially in the countries where the different awarding institutions are located.
Joint degree	Single degree certificate awarded to a student upon successful completion of a joint programme. The joint degree must be signed by the competent authorities of two or more of the participating institutions jointly and recognised officially in the countries where those participating institutions are located.
Joint programmes	Higher education (study or research) programmes jointly designed, delivered and fully recognised by two or more higher education institutions. Joint programmes can be implemented at any higher education cycle, i.e. bachelor, master or doctorate or even short cycle. Joint programmes can be national (i.e. when all universities involved are from the same country) or transnational/international (i.e. when at least two different countries are represented among the higher education institutions involved).





ECHE – Erasmus Charter for Higher Education - is an accreditation granted by the European Commission giving the possibility to higher education institutions from Programme Countries to be eligible to apply and participate in learning mobility and cooperation activities under Erasmus+.

The Charter outlines the fundamental principles an institution should adhere to in organising and implementing high quality mobility and cooperation. It states the requisites the institution agrees to comply with in order to ensure high quality services and procedures, as well as the provision of reliable and transparent information.





- Identificação e divulgação de oportunidades de financiamento
- Disponibilização de informação relevante sobre os programa de financiamento
- Aconselhamento sobre tipologias e regulamentos dos programas de financiamento
- Suporte nos conteúdos institucionais da proposta

- https://aai.tecnico.ulisboa.pt
- ✓ Sessões de Divulgação
- ✓ Reuniões individuais





Apoio nos procedimentos administrativos



- ✓ Informação institucional
- Reunir documentos e respetivas assinaturas
- Ligação com a ULisboa

 Apoio à Escola na formalização e acompanhamento de propostas internacionais ligadas ao ensino ou de cariz transversal à instituição





Reunir documentos e respetivas assinaturas (institucionais)

- ✓ Reunir documentos do projecto (resumo, orçamento e consórcio)
- ✓ Preparar "Mandate Letter" ou "Declaration on Honour"
- Obter "Declaração de Compromisso" assinada pelo Presidente do IST
- ✓ Enviar informação para a UL => Assinatura ML ou DH pelo Reitor UL





Support @ IST: Núcleo de Relações Internacionais

projects.nri@tecnico.ulisboa.pt

https://aai.tecnico.ulisboa.pt/en/nucleo-de-relacoes-

internacionais/suporte-tecnico-candidaturas-docentes-e-investigadores/



Cooperation Partnerships in Erasmus+

Joana Salgueira joana.salgueira@técnico.ulisboa.pt



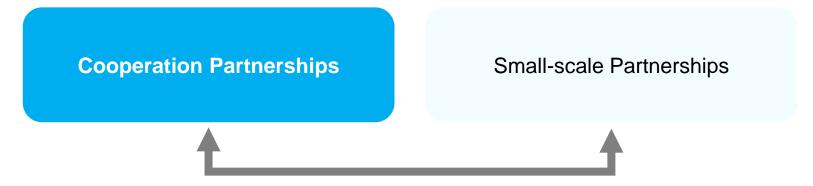


What are Partnerships for Cooperation?

- Enables participating organisations to gain experience in international cooperation and to strengthen their capacities
- Produce high-quality innovative deliverables
- Enabling transformation and change (at individual, organisational or sectoral level),
- Results should be re-usable, transferable, up-scalable and, if possible, have a strong transdisciplinary dimension
- Calls' deadlines To be defined.



What are Partnerships for Cooperation?



Project management: Planning, implementation and follow-up of the projects.

Implementation activities: networking events, meetings, working sessions to exchange practices and to develop results. These activities may also involve the participation of staff and learners.

Sharing and promotion activities: conferences, sessions, events aimed at sharing, explaining and promoting the results of the project



Erasmus+ Programme Guide



Table of Contents

PART A – GENERAL INFORMATION ABOUT THE ERASMUS+ PROGRAMME	4
WHAT ARE THE OBJECTIVES AND IMPORTANT FEATURES OF THE ERASMUS+ PROGRAMME?	6
PRIORITIES OF THE ERASMUS+ PROGRAMME	7
Part B – INFORMATION ABOUT THE ACTIONS COVERED BY THIS GUIDE	36
KEY ACTION 1: LEARNING MOBILITY OF INDIVIDUALS	38
MOBILITY PROJECT FOR HIGHER EDUCATION STUDENTS AND STAFF	41
ERASMUS ACCREDITATION IN THE FIELDS OF VOCATIONAL EDUCATION AND TRAINING, SCHOOL EI AND ADULT EDUCATION	
MOBILITY FOR LEARNERS AND STAFF IN VOCATIONAL EDUCATION AND TRAINING	77
MOBILITY FOR PUPILS AND STAFF IN SCHOOL EDUCATION	93
MOBILITY FOR LEARNERS AND STAFF IN ADULT EDUCATION	106
LEARNING MOBILITY IN THE FIELD OF YOUTH	120
ERASMUS ACCREDITATION IN THE FIELD OF YOUTH	121
MOBILITY PROJECTS FOR YOUNG PEOPLE - "YOUTH EXCHANGES"	124
MOBILITY PROJECTS FOR YOUTH WORKERS	136
YOUTH PARTICIPATION ACTIVITIES	149
KEY ACTION 2: COOPERATION AMONG ORGANISATIONS AND INSTITUTIONS	164
PARTNERSHIPS FOR COOPERATION	167
COOPERATION PARTNERSHIPS	175
SMALL-SCALE PARTNERSHIPS	192
PARTNERSHIPS FOR FXCFLIFNCF	199





Eligibility Criteria

Who can apply?

- Any participating organisation established in a Programme Country can be the applicant. This organisation applies on behalf of all participating organisations involved in the project.
- Partnership is a transnational project and involves minimum three organisations from three different Programme Countries.

Priorities addressed

- Cooperation Partnerships must address either:
- at least one horizontal priority and/or
- at least one specific priority relevant to the field of education, training, youth and sport that is mostly impacted.





Priorities

Horizontal Priorities:

- Environmental sustainability
- Inclusion and Diversity
- Digital dimension

SECTOR SPECIFIC PRIORITIES

- Promoting inter-connected higher education systems
- Stimulating innovative learning and teaching practices
- Developing STEM/STEAM in higher education, in particular women participation in STEM
- Rewarding excellence in learning, teaching and skills development
- Building inclusive higher education systems
- Supporting digital capabilities of the higher education sector



Eligibility Criteria

- Duration of project: Between12 and 36 months.
- Grant: minimum of 100 000 EUR maximum of 400 000 EUR

Where to apply: To the National Agency of the country in which the applicant organisation is established.





Project management and implementation	 contribution to unit costs. based on the duration of the Cooperation Partnership and on the number of participating organisations involved. 	Coordinating organisation: 500€/month Participating organisations: 250€/month Max per month: 2750€
Transnational project meetings*	 contribution to unit costs. Contribution to travel and subsistence costs based on the travel distance and number of persons 	Between 100 and 1999 KM: 575€ per participant per meeting 2000 KM or more: 760 EUR per participant per meeting

^{*}Participation in meetings between project partners for implementation and coordination purposes.



E

Project results	 contribution to unit costs. based on the duration of the Cooperation Partnership and on the number of participating organisations involved. 	Tables B1.1, B1.2, B1.3 and B1.4 per person per day of work on the project Manager Researcher/Teacher/Trainer Technician Administrative staff
Multiplier events*	contribution to unit costs.	200€ per international participant15€ per participant in virtual events

^{*}National and transnational conferences, seminars, events (in physical or virtual form) aimed at sharing and disseminating project results





Inclusion Support	 contribution to unit costs. Costs related to the participation of participants with fewer opportunities. 	100€ per participant with fewer opportunities
	 real costs the request must be justified by the applicant and approved by the National Agency. 	100% of eligible costs
Exceptional costs	 real costs The request must be justified by the applicant and approved by the National Agency. Has to be related to services/equipments that cannot be provided directly by the participating organisations 	80% of eligible costs. Maximum of 50.000€ per project





Travel support*	 contribution to unit costs. based on the travel distance and number of persons 	Travel distance (Km)	Standard travel	Green travel
		0 – 99	23€	
		100 – 499	180€	210€
		500 – 1999	275€	320€
		2000 – 2999	360	410
		3000 – 3999	530	610
		4000 – 7999	820	
		+ 8000	1500	
Individual support	 contribution to unit costs. based on the duration of the stay per participant 	Staff: 106€ Learners and young people: 58€		

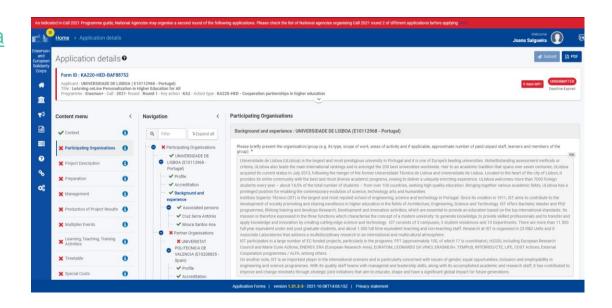
^{*}Contribution to the travel costs of participants from their place of origin to the venue of the activity and return





Submission Platform

- https://webgate.ec.europa .eu/app-forms/af-uiopportunities/#/erasmusplus/opencalls/field/43323848
- EU login needed









Erasmus Mundus Actions in Erasmus+

Susana Santana susanasantana@tecnico.ulisboa.pt



Erasmus+ Programme Guide



Erasmus+

Programme Guide

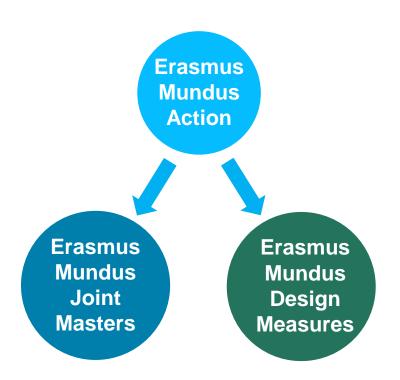
Table of Contents

PART A – GENERAL INFORMATION ABOUT THE ERASMUS+ PROGRAMME	4
WHAT ARE THE OBJECTIVES AND IMPORTANT FEATURES OF THE ERASMUS+ PROGRAMME?	6
PRIORITIES OF THE ERASMUS+ PROGRAMME	7
Part B – INFORMATION ABOUT THE ACTIONS COVERED BY THIS GUIDE	36
KEY ACTION 1: LEARNING MOBILITY OF INDIVIDUALS	38
MOBILITY PROJECT FOR HIGHER EDUCATION STUDENTS AND STAFF	41
ERASMUS ACCREDITATION IN THE FIELDS OF VOCATIONAL EDUCATION AND TRAINING, SCHOOL AND ADULT EDUCATION	
MOBILITY FOR LEARNERS AND STAFF IN VOCATIONAL EDUCATION AND TRAINING	77
MOBILITY FOR PUPILS AND STAFF IN SCHOOL EDUCATION	93
MOBILITY FOR LEARNERS AND STAFF IN ADULT EDUCATION	106
LEARNING MOBILITY IN THE FIELD OF YOUTH	120
ERASMUS ACCREDITATION IN THE FIELD OF YOUTH	121
MOBILITY PROJECTS FOR YOUNG PEOPLE - "YOUTH EXCHANGES"	124
MOBILITY PROJECTS FOR YOUTH WORKERS	136
YOUTH PARTICIPATION ACTIVITIES	149
KEY ACTION 2: COOPERATION AMONG ORGANISATIONS AND INSTITUTIONS	164
PARTNERSHIPS FOR COOPERATION	167
COOPERATION PARTNERSHIPS	175
SMALL-SCALE PARTNERSHIPS	192
PARTNERSHIPS FOR EXCELLENCE	199
CENTRES OF VOCATIONAL EXCELLENCE	200
ERASMUS+ TEACHER ACADEMIES	208
ERASMUS MUNDUS ACTION	215
PARTNERSHIPS FOR INNOVATION	227
ALLEMANT FOR HUNOLATION	



Erasmus Mundus Action

- European Union funding action aiming at:
 - fostering excellence and global internationalisation of HEIs through Master programmes.
 - Attracting talent to Europe
- Two independent lots EMJM & EMDM





Erasmus Mundus Action

EMJM

- Implementation of a distinguished and ready-made Master's Programme
- Duration of 6 academic years
- ~ 4 Million Euros

EMDM

- Launch the basis for a joint programme
- Duration of 15 months
- 55 000 Euros





EMJM

Project Framework

- Excellent integrated international Master courses with common implementation procedures
- Consortia of 3+ full partner HEIs from 3 different countries, of which at least 2 must be programme countries
- Internacional outreach in order to attract excellent students (who may benefit from an EMJM scholarship)





EMJM

Project Framework

- Compulsory physical mobility for all enrolled students at least 2 study periods in two
 countries with a minimum duration of one academic semester each (different from the
 country of residence of students)
- Delivery of a joint degree or multiple degrees (joint degrees are highly recommended where national legislation allows it)
- Emphasis put on all enrolled students with the aim to recruit more non-scholarship holders – sustainability



EMJM Set-up

- Typology lasting 1 to 2 academic years (60, 90 or 120 ECTS)
- Commitment to enrol a certain number of students per project
- Geographical balance of students: no more than 10% of total scholarships per project awarded to students of the same nationality
- Duration: 6 academic years (covering at least 4 editions of the master programme)
- Start of the 1st edition no later than the academic year following the year of project selection







Academic year	2 Year Master course 120 ECTS	
2022 (year of selection/signature of Grant Agreement)	1st edition	Preparatory activities
2023	2nd edition	1st edition
2024	3rd edition	2nd edition
2025	4th edition	3rd edition
2026	5th edition	4th edition
2027		
2028 (end of contract)		









Students' Scholarships

750 EUR/month/enrolled student (cap of 100 enrolled students)

1400 EUR/month/student (cap of 60 students per EMJM project)

Contribution to the individual needs of students with disabilities 3000 to 60000 EUR



EMDMProject Framework

- One beneficiary (Institution from Programme Country or Partner Country)
- Consortium of, at least, 3 HEIs from 3 different countries, 2 of them from Programme Countries, minimum.
- EU Grant: single lump sum contribution of 55.000,00 € (for costs linked to the activities necessary to set up the new joint master programme meetings and conferences; studies/surveys; accreditation procedures; travel and lodging expenses; staff costs; administrative procedures....)



Erasmus Mundus Actions

Application Submission

- Online Application on Education, Audiovisual and Culture Executive Agency (EACEA) of the European Commission website: https://ec.europa.eu/info/fundingtenders/opportunities/portal/screen/home
- Electronic form, including all requested annexes.
- Applications sent by post, courier service, fax or email will not be accepted.
- Calls' publication and deadlines To be defined



Erasmus Mundus Actions

Final notes

There is no obligation to implement an EMDM before an EMJM.

The award of an EMDM does not imply automatic funding under EMJM.

The completion of an EMDM project is not an award criterion for an EMJM.







Capacity Building for Higher Education in Erasmus+

Natacha Moniz





Index

- Aim
- New features
- Types of Projects
- Opportunity
- Participants
- Apply
- Deadlines
- More Information

Please note, that the information provided on this presentation is still based on the previous Erasmus+ programme period (2015-2020).



Image: @ Gert Altman Pixabay



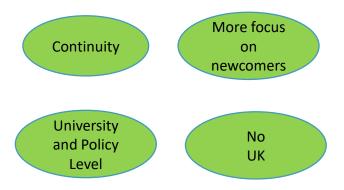




What is the aim?



Program 2021-2027







What is the aim?

REGIONS

Western Balkans (Region 1)	Albania, Bosnia and Herzegovina, Kosovo, Montenegro	
Neighbourhood East (Region 2)	Armenia, Azerbaijan, Belarus, Georgia, Moldova, Territory of Ukraine as recognised by international law	
South-Mediterranean countries Region 3)	Algeria, Egypt, Israel, Jordan, Lebanon, Libya, Morocco, Palestine, Syria, Tunisia	
Russian Federation (Region 4)	Territory of Russia as recognised by international law	
Asia (Region 5)	Bangladesh, Bhutan, Cambodia, China, DPR Korea, India, Indonesia, Laos, Malaysia, Maldives, Mongolia, Myanmar, Nepal, Pakistan, Philippines, Sri Lanka, Thailand and Vietnam High income countries: Brunei, Hong Kong, Japan, Korea, Macao, Singapore and Taiwan	
Central Asia (Region 6)	Afghanistan, Kazakhstan, Kyrgyzstan, Tajikistan, Turkmenistan, Uzbekistan	
Middle East (Region 7)	Iran, Iraq, Yemen High income countries: Bahrain, Kuwait, Oman, Qatar, Saudi Arabia, United Arab Emirates	
Pacific (Region 8)	Cook Islands, Fiji, Kiribati, Marshall Islands, Micronesia, Nauru, Niue, Palau, Papua New Guinea, Samoa, Solomon Islands, Timor-Leste, Tonga, Tuvalu, Vanuatu High income countries: Australia, New Zealand	
Sub-Saharan Africa (Region 9)	Angola, Benin, Botswana, Burkina Faso, Burundi, Cameroon, Cabo Verde, Central African Republic, Chad, Comoros, Congo, Congo - Democratic Republic of the, Côte d'Ivoire, Djibouti, Equatorial Guinea, Eritrea, Eswatini, Ethiopia, Gabon, Gambia, Ghana, Guinea, Guinea-Bissau, Kenya, Lesotho, Liberia, Madagascar, Malawi, Mali, Mauritania, Mauritius, Mozambique, Namibia, Niger, Nigeria, Rwanda, Sao Tome and Principe, Senegal, Seychelles, Sierra Leone, Somalia, South Africa, South Sudan, Sudan, Tanzania, Togo, Uganda, Zambia, Zimbabwe	
atin America (Region 10)	Argentina, Bolivia, Brazil, Chile, Colombia, Costa Rica, Ecuador, El Salvador, Guatemala, Honduras, Mexico, Nicaragua, Panama, Paraguay, Peru, Uruguay and Venezuela	
Caribbean (Region 11)	Antigua & Barbuda, Bahamas, Barbados, Belize, Cuba, Dominica, Dominican Republic, Grenada, Guyana, Haiti, Jamaica, St Kitts and Nevis, St Lucia, St Vincent & Grenadines, Suriname and Trinidad & Tobago	







What are the new features?

2021-2027

Strand 1. Fostering access to cooperation in Higher Education

- Facilitate access to newcomers*
- First step for participating organisations to enhance and increase means to reach out to people with fewer opportunities.
- Duration: 24-36 months
- •Funding: 200.000 and 400.000 Euro

Strand 2 - Partnerships for Transformation

- •Access to HEIs with CBHE experience
- •For innovate and modernize HEIs from partner countries
- Duration: 24 or 36 months
- •Funding: 400,000 and 800,000 Euro

Strand 3 – Structural Reform projects

- Access to Public authorities
- Efficient and effective policy making
- •Duration: 24 or 36 months
- Funding: until 1.000 000 Euro



^{*} Newcomers: less experienced organisations and small-scale actors to the programme. These partnerships should act as a first step for organisations into cooperation at European level.





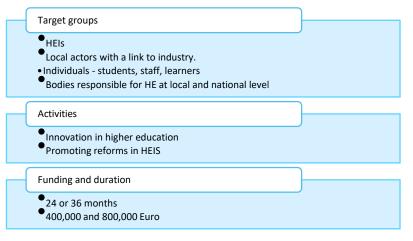
What are the new features?

General Information (2015-2020)

Project duration min	24 months
Project duration max	36 months
Further info	Project duration must be 2 or 3 years
Type of Funding	Grants
Financial details	Min. grant: 500 000 € Max. grant: 1 million €
Submission	Online via Participant Portal

Strand n.º 2
IST

(2021-2027)







What are the types of projects?

Innovation in Higher Education

innovative curricula innovative elements in the existing curricula

innovative learning
innovative teaching methods (i.e.
learner-centred and real problembased teaching and learning)

active engagement with the business world and with research organisation of continuing educational programmes and activities with and within enterprises

network effectively in research scientific and technological innovation

Two categories of Capacity-Building Projects are supported:

- Joint Projects
- Structural Projects







What is the opportunity?

Joint Projects

- > The development, testing and adaptation of:
- curricula, courses, learning materials and tools
- learning and teaching methodologies and pedagogical approaches,
- new forms of practical training schemes and study of real-life cases in business and industry
- new forms of learning and providing education and training
- virtual mobility, open educational resources (...)
- > Strengthening of the internationalisation of HEI and capacity to network effectively in research, scientific and technological innovation
- Upgrading of facilities
 - Staff trainings

Co-funded by the Erasmus+ Programme of the Furnnean Union





What is the opportunity?

Structural Projects

- > strengthening the internationalisation of higher education systems
- > implementing transparency tools such as credit systems, accreditation procedures, guidelines for the recognition of prior and non-formal learning etc.
- > establishment of National Qualification Frameworks;
- > development and implementation of internal and external quality assurance systems/guidelines
- **>** ...







Who can participate?

Depending on the countries involved in the project, national, regional or cross cutting priorities may be defined for both categories of projects (Joint Projects and Structural Projects).

National Project

HEIS from one third country not associated to the Erasmus+ programme

Multi-country Regional Project

HEIS from several countries
not associated to the Erasmus+
programme
from one region

Multi-country Cross regional Project

HEIS from countries
not associated to the
Erasmus+
belonging to several Regions

At least 2 institutions from two countries associated to Erasmus+ (EU Member States and associated countries)







Who can participate?

Project Partner Details

National projects:

- One eligible Partner Country and at least three Programme Countries must be involved in the project.
 - o min. 1 HEI from at least three of the Programme Countries taking part in the projec;
 - o min. 3 HEIs from the Partner Country taking part in the project.
 - o projects must include at least as many Partner Country HEIs as there are Programme Country HEIs.

Multi-country projects:

- Min. 2 eligible Partner Countries and min. 3 Programme Countries must be involved in the project. Partner Countries can be from the same region or from different regions covered by the Action.
 - o min. 1 HEI from min. 3 of the Programme Countries taking part in the project;
 - o min. 2 HEIs from each Partner Country taking part in the project;
 - o projects must include at least as many Partner Country HEIs as there are Programme Country HEIs.







How do you apply?

Applications are processed by the Education, Audiovisual and Culture Executive Agency (EACEA) of the European Commission. The organisation coordinating the Capacity Building project submits the application to EACEA which evaluates and selects the projects.

Organisations wishing to apply for the EACEA action are required to submit their application online to the EACEA using the correct electronic form and including all requested annexes. Applications sent by post, courier service, fax or email will not be accepted.

Tips for the application

- There needs to be a justified need for a Capacity Building project in the Partner Country.
- Get to know the Capacity Building projects countryand region-specific priorities for each project type.
- You can also get to know the ongoing and already finished Capacity Building projects 2014-2020.

Applications for funding/applications for accreditation: partner management and access to application forms

IMPORTANT POINTS TO NOTE BEFORE YOU START Mandatory steps to be followed by ALL applicants (for funding and for accreditation) EU LOGIN (PREVIOUSLY KNOWN AS ECAS) authentication Access to an it he application control is the special control of the application control is the special control of the

described in the User Guide. Please note that these steps must be completed in one controlled in one controlled in the User Guide. Please note that these steps must be completed in one controlled in one control

ND have checked the rules for the organisation profile BEFORE YOU PROCEED







What are the deadlines?



For submitting final applications to EACEA, the European Executive Agency: next call expected in **2022**.



Source: CBHE Virtual Faire Oct, 2021

Note: Please take into account that the documents should arrive at the International Office before the deadline, so as to make sure that the Rector can sign the declaration of honor and/or the mandate letters in time.







Find out more information

IMPORTANTE:

- Relevance of the strategy
- Quality of the cooperation arrangements
- Quality of project design and implementation
- Impact and dissemination



An essential ingredient in capacity others is transformation that is generated and sustained internally over time; transformation of this kind goes beyond performing tasks to changing mindsets and attitudes.

Update information will be online soon: https://www.eacea.ec.europa.eu/grants/2021-2027/erasmus en

Thank you!

Natacha Moniz International Office Instituto Superior Técnico natachamoniz@tecnico.ulisboa.pt









Contacts



