

**MEMORANDUM OF UNDERSTANDING  
BETWEEN  
HARBIN INSTITUTE OF TECHNOLOGY, PRC  
AND  
INSTITUTO SUPERIOR TÉCNICO, PT**

**Harbin Institute of Technology and the Instituto Superior Técnico**

In recognition of their common interest in furthering research and education, the Instituto Superior Técnico (IST) and Harbin Institute of Technology (HIT) (together the 'Institutions') as parties to this Memorandum of Understanding ('the Memorandum') undertake to promote academic, scientific and cultural collaboration between the Institutions. This Memorandum sets out the understanding between the parties relating to this collaboration.

**1. Signatories**

The signatory for Harbin Institute of Technology is Prof. Shuguo Wang, who has the authority to act on behalf of HIT with regard to this Memorandum.

The signatory for the Instituto Superior Técnico is Professor António Cruz Serra, the president, who has the authority to act on behalf of IST with regard to this Memorandum.

**2. Declaration**

**Article 2.1**

Subject to the availability of funding and the appropriate approvals at both institutions, Harbin Institute of Technology and the Instituto Superior Técnico agree to explore opportunities for joint initiatives of mutual benefit in the following areas:

1. Exchange of faculty members and researchers
2. Exchange of students
3. Exchange of information and academic resources that are of mutual interest
4. Joint masters or Ph.D programs,
5. Cultural exchange programs, such as "summer camp" programs,
6. Activities such as collaborative research, joint symposia and exchange lectures.

**Article 2.2**

The two Institutions will separately negotiate the arrangements for each programme developed under this Memorandum of Understanding. No programme will begin until the two Institutions have signed a written agreement that specifies

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its purpose, organization, financing, administration and duration. Such agreements will also specify the respective responsibilities of the two Institutions for the programme's activities and financing.

### Article 2.3

The parties shall use their best efforts to amicably settle any dispute or controversy arising out of this MoU. Where such dispute or controversy cannot be settled amicably the MoU will be immediately terminated.

### Article 2.4

Both Institutions agree to review this Memorandum of Understanding after five years following the date of signing, and acknowledge that this Memorandum is subject to revision and termination at any time by mutual consent or by six months' notice by either party.

*On behalf of  
Harbin Institute of Technology*



Prof. Shuguo Wang  
President

\_\_\_\_\_  
Date

*On behalf of  
Instituto Superior Técnico*



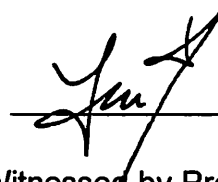
Professor António Cruz Serra  
President

24/5/2011  
Date



Witnessed by Prof. Dianguo Xu  
Assistant president

25/5-2011  
Date



Witnessed by Prof. José Santos-Victor  
Vice-President for the International Affairs

24.05.2011  
Date