

Erasmus+ 2021-2027
Work together with European higher education institutions

KA2 - Cooperation Among Organisations and Institutions

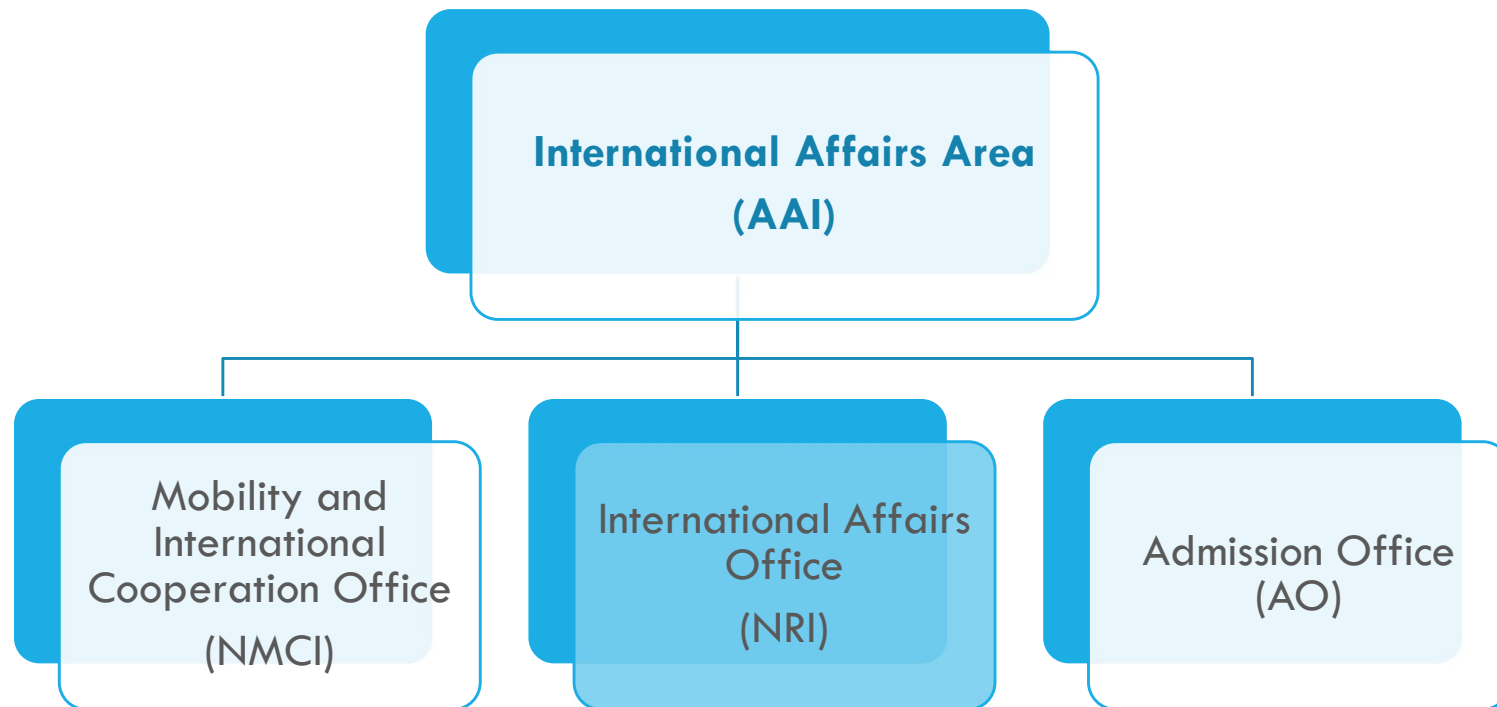
2024 Erasmus+ Call, Info-session



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TÉCNICO LISBOA

INTERNATIONAL AFFAIRS AREA (AAI)

STRUCTURE



AAI MAIN ACTIVITIES

FOR ERASMUS+ PROGRAMME



TECHNICAL ADVICE
DURING THE **DRAFTING**
STAGE



COMPILATION AND
RELEASE OF
DOCUMENTS



PROMOTION AND
DISSEMINATION OF
CALLS AND
PROGRAMME
UPDATES



SUPPORT WITH
ADMINISTRATIVE
DOCUMENTS AND
BUDGET



SUPPORT DURING THE
PROJECT **LIFE CYCLE**



FOLLOW-UP AND
LIAISON TO
RECTORATE **UPON**
APPROVAL



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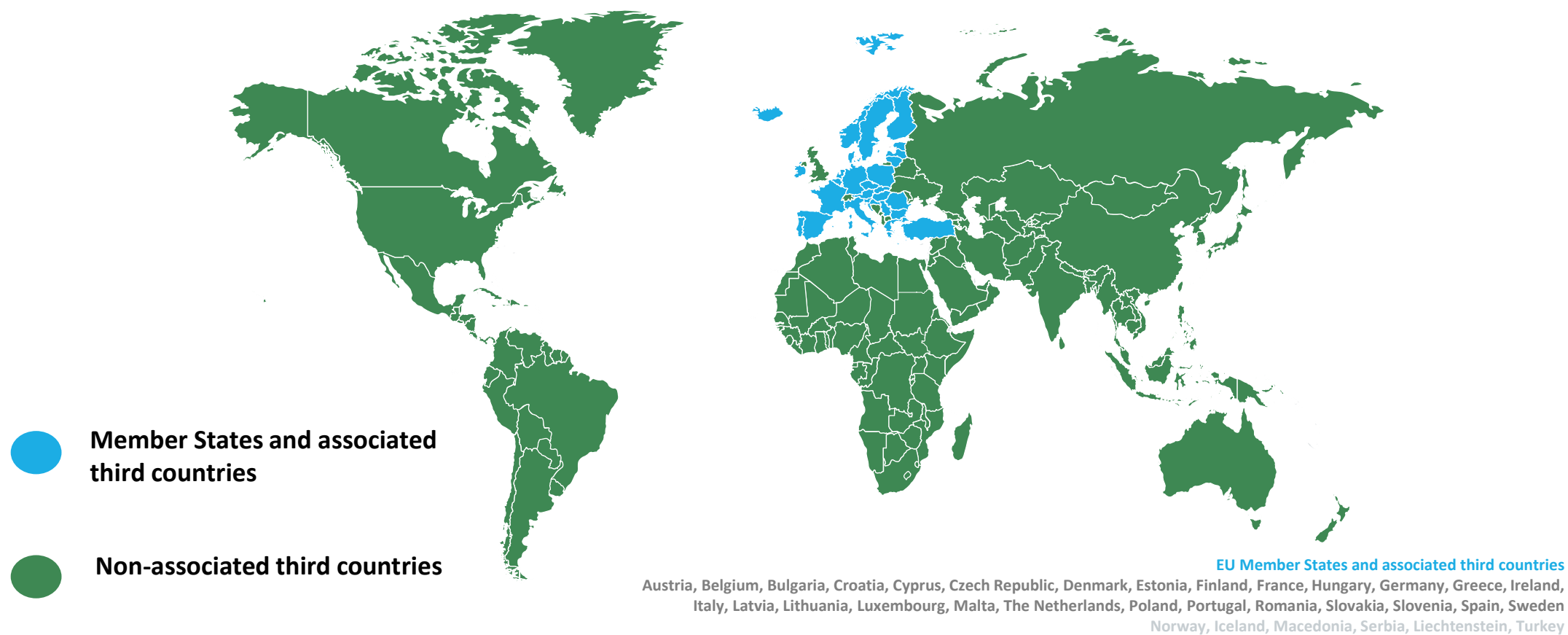
ERAMUS+ PROGRAMME 2021-2027

ERASMUS+ PROGRAMME (2021-2027)

OVERVIEW

General objective	Supporting educational, professional and personal development of people of all ages in education, training, youth and sport, in Europe and beyond
Participating countries	33 Programme Countries + Activities open to the rest of the World
3 Key Actions	<ul style="list-style-type: none">▪ Mobility▪ Cooperation▪ Policy Development
Implementing mode	Indirect (National Agencies) and Direct (EAC/EACEA)

INTERNATIONAL DIMENSION OF ERASMUS+ 2021-2027



ERASMUS+ PROGRAMME (2021-2027)

HORIZONTAL PRIORITIES



Inclusion and Diversity



Digital Transformation



Environment and fight against climate change

ERASMUS+ PROGRAMME (2021-2027)

MAIN PRIORITIES FOR HIGHER EDUCATION



Interconnected

Strengthening the strategic and structured cooperation between higher education institutions



Innovative

Stimulating innovative learning and teaching practices to tackle societal challenges and rewarding excellence



Inclusive

Reaching out to all students and fostering inclusive approaches for mobility and cooperation activities

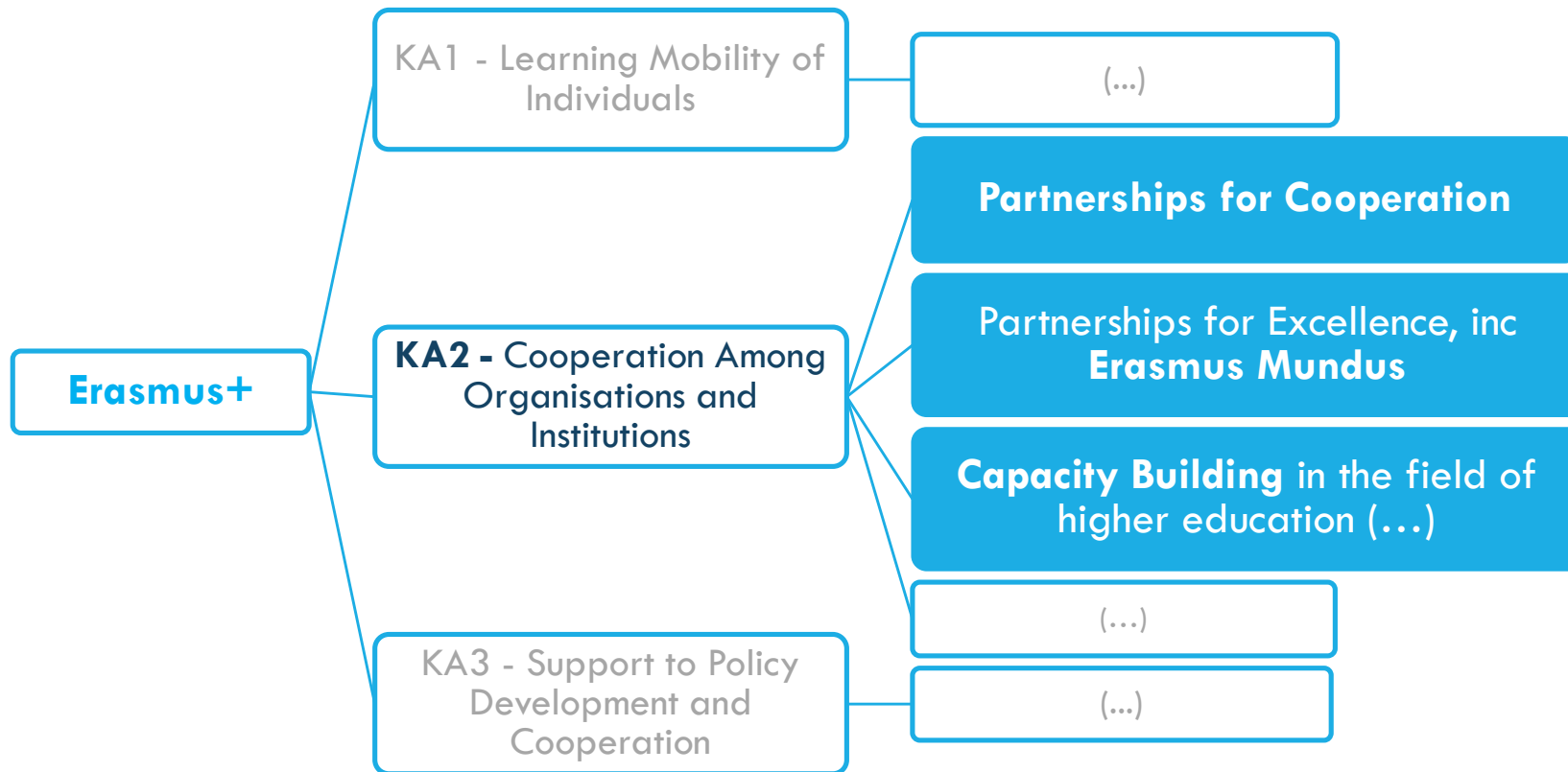


Digital

Supporting digital capabilities of the HE sector through the development of digital skills

ERASMUS+ PROGRAMME (2021-2027)

PROGRAMME STRUCTURE



ERASMUS+ PROGRAMME (2021-2027)

« ESTIMATED » CALENDAR CALL 2024

Publication:
November 2023

Deadline:
Feb 2024
(CBHE & EM)
Mar 2024 (CP)

Evaluation
process:
March-July
2024

Communication
to applicants:
July-August
2024

Start of projects:
End 2024



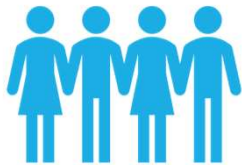
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A complex network diagram with numerous nodes of varying sizes (circles) connected by thin lines, set against a light gray background with faint circular patterns.

ONGOING PROJECTS ERASMUS+

TÉCNICO LISBOA IN NUMBERS

CALL 2023 APPROVED PROJECTS



3

CAPACITY BUILDING



1

COOPERATION
PARTNERSHIPS



3

ERASMUS MUNDUS JOINT
MASTERS

SUCCESS RATE 43%



1

ERASMUS MUNDUS DESIGN
MEASURES

SUCCESS RATE 50%

ERASMUS+ PROJECTS

ONGOING

2021		
KA2 – Cooperation Partnership for Higher Education	BEWARE	Development of Professional Courses in Building Resilience and Sustainability to Extreme Weather Events
KA2 - Cooperation Partnerships in VET	DIGIGREEN	Improved workforce to set transition from manufacturing to digital green fabrication
KA2 - Cooperation Partnerships in VET	UPHYMOB	Upskilling the EU workforce for hydrogen long range transport fleets and infrastructure maintenance
KA2 – Cooperation Partnership for Higher Education	ALLIES	Digital training tools in steel structure integrity

ERASMUS+ PROJECTS

APPROVED

2022		
KA2 - Capacity Building in the field of higher education (Strand 2)	ENGAGE	Enhancing sustainable entrepreneurial ecosystem in higher education of Azerbaijan
KA2 - Capacity Building in the field of higher education (Strand 2)	AFID	Providing of Academic Freedom and Inclusion through Digitalization
KA2 - Capacity Building in the field of higher education (Strand 2)	DX.SEA	Accelerating Digital Transformation for Higher Education Institutions in Southeast Asia
KA2 - Capacity Building in the field of higher education (Strand 3)	3EEE	Flipped Practical Courses VIA Triple learning Environments which developed by Triple Experts teams whose are
KA2 - Capacity Building in the field of higher education (Strand 1)	IMAT	Innovative Mobility Attracting Tools for Latin America
KA2 - Cooperation Partnerships in VET	SHAKEAM	learning by SHARing Knowledge in dEsign for Additive Manufacturing
KA2 - EMJMD	NeuroData	Erasmus Mundus Joint Master Degree Programme in Brain and Data Science
KA2 - Cooperation partnerships in higher education	LOGMASTER	Logistics Master Degree to set specialists for Supply Chain Management and Logistics
KA2 - European Universities Initiative	UNITE!	Towards a University Network for Innovation, Technology and Engineering

ERASMUS+ PROJECTS

APPROVED

2023		
KA2 - EMDM	IN Transition	Planning for Urban Transitions
KA2 - EMJM	Codas	Communications Engineering and Data Science
KA2 - EMJM	GroundWatch III	Groundwater and Global Change – Impacts and Adaptation
KA2 - EMJM	EMSHIP	International Master in Advanced Design of Sustainable Ships and Offshore Structures
KA2 - Cooperation Partnership (HED)	ANGIE	Academic Network for Green and Innovative Europe”, reference 2023
KA2 - CBHE (Strand 2)	VOLCANIC	Innovative Technological Pedagogy in Higher Education
KA2 - CBHE (Strand 1)	ELA4ATTRACT	Empower LA&C HE for gender equality and STEM Attraction
KA2 - CBHE (Strand 1)	UNICATION	Unify Communication by International Projects in Cambodia and Philippines



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A complex network diagram with numerous nodes of varying sizes (circles) connected by thin lines, set against a light gray background with faint circular patterns.

CAPACITY BUILDING FOR HIGHER EDUCATION IN ERASMUS+

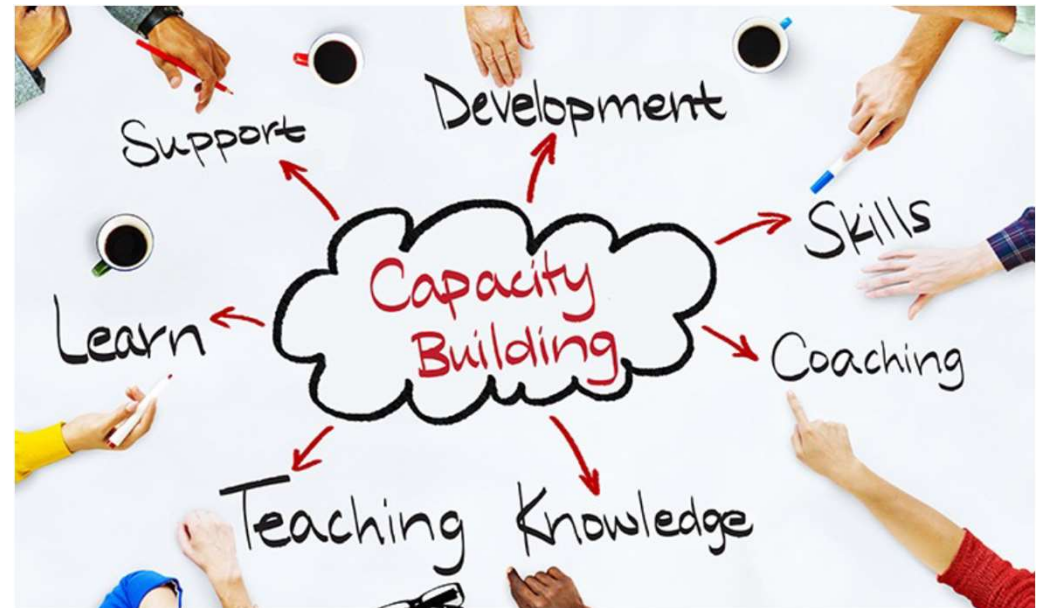
NATACHA MONIZ

ERASMUS+ PROJECTS

CAPACITY BUILDING FOR HIGHER EDUCATION

What is CBHE ?

CBHE supports the modernisation and development of HEIs and educational systems in the Third Countries not associated to the programme.



CAPACITY BUILDING FOR HIGHER EDUCATION

PURPOSE

Focus on the needs of the third countries not associated to the Erasmus+ Programme

Targeting the priorities of the third countries not associated to the Erasmus+ Programme and matching them with the EU priorities for these countries

Maximising benefit to third countries not associated to the Erasmus+ Programme

CAPACITY BUILDING FOR HIGHER EDUCATION

FEATURES

WHO

- ✓ Member States or third countries associated to the Programme and third countries not associated to the Programme.

WHAT

- ✓ It aims to support the relevance, quality, modernisation and accessibility of higher education in third countries not related to the Programme as a driver of sustainable socio-economic development.

CAPACITY BUILDING FOR HIGHER EDUCATION

FEATURES

WHO

- ✓ Member States or third countries associated to the Programme and third countries not associated to the Programme.

WHAT

- ✓ It aims to support the relevance, quality, modernisation and accessibility of higher education in third countries not related to the Programme as a driver of sustainable socio-economic development.

CAPACITY BUILDING FOR HIGHER EDUCATION

FEATURES

Three strands

- a new type of support

- **Strand 1** - newcomers (no experience in Erasmus+ project)
- **Strand 2** - for HEIs that already have experience in CBHE
- **Strand 3** - Public authorities for structural reforms

Regional Priorities

- overarching & sub-priorities

Budget system

- lump sum II

Submission system

- **FTOP (EACEA)**
Funding & Tender Opportunities Portal

CAPACITY BUILDING FOR HIGHER EDUCATION

FEATURES

Strand 1. Fostering access to cooperation in Higher Education



* Newcomers: less experienced countries/organizations and small-scale actors to the programme. These partnerships should act as a first step for organizations into cooperation at European level.

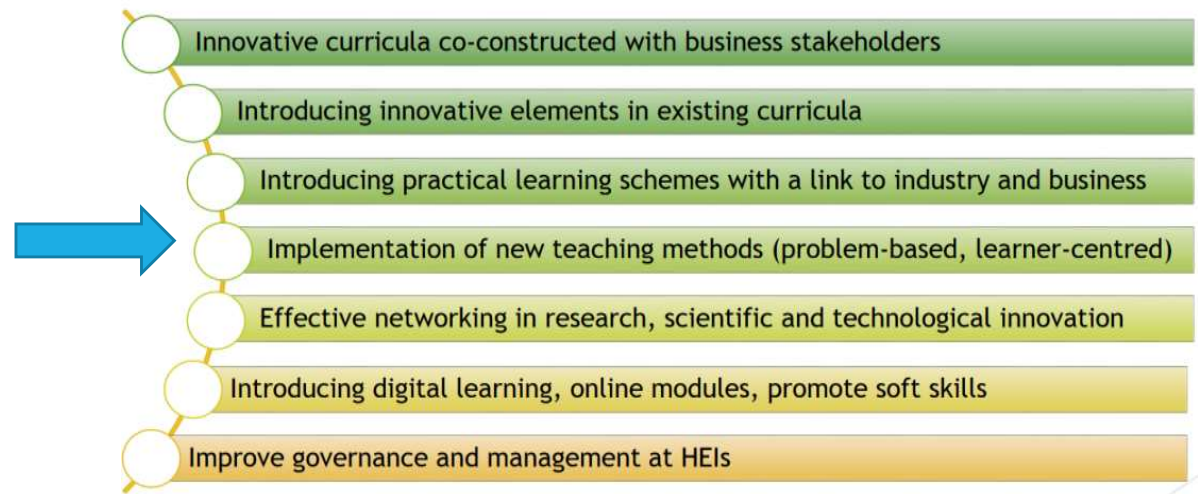
CAPACITY BUILDING FOR HIGHER EDUCATION

FEATURES

Strand 2 - Partnerships for transformation

Target groups
<ul style="list-style-type: none">• HEIs• Local actors with a link to industry.• Individuals - students, staff, learners• Bodies responsible for HE at local and national level

Activities
<ul style="list-style-type: none">• Innovation in higher education• Promoting reforms in HEIs
Funding and duration
<ul style="list-style-type: none">• 24 or 36 months• 400,000 and 800,000 Euro



CAPACITY BUILDING FOR HIGHER EDUCATION

FEATURES

Strand 3. Structural Reform Projects

Target groups

- Ministries, ANQA
- Higher education sector
- Bodies /associations responsible for HE
- HE institutions

Funding and duration

- 36 or 48 months
- 800,000 and 1 Million Euros

Activities

- **Policy making**
Policy and expert advice, training on policy issues, establishment of representative bodies etc.
- **Implementation of tools**
Quality assurance, credit systems, accreditation procedures, recognition etc.
- **Internationalisation**
Bologna type reforms, surveys and studies etc



Mutual learning between public authorities of the third countries and those of the countries associated to the Programme

Increase capacities of bodies in charge of Higher Education

Promote inclusive Higher Education systems

Foster national ownership

Efficient and effective policy making

Foster common regional strategies in Higher Education

CAPACITY BUILDING FOR HIGHER EDUCATION

NUMBER AND PROFILE OF PARTICIPATING ORGANISATIONS

Three types of CBHE projects:

National projects	Multi-country regional projects	Multi-country cross-regional projects
HEIs from one Partner Country	HEIs from several Partner Country from one Region	HEIs from Partner Country belonging to several Regions
At least 2 HEIs from two Member States		

CAPACITY BUILDING FOR HIGHER EDUCATION

NUMBER AND PROFILE OF PARTICIPATING ORGANISATIONS

NATIONAL PROJECT

Third countries not associated to Erasmus+

- 1 eligible country
- Minimum 2 HEIs



Countries associated to Erasmus+

- At least 2 countries
- Minimum 1 HEI from each participating country

MULTI-COUNTRY PROJECTS: ELIGIBILITY CRITERIA*

Third countries not associated to Erasmus+
Same Region (regional projects)
Different Regions (cross-regional projects)

- Minimum 2 eligible countries
- Minimum 2 HEIs from each eligible country



Countries associated to Erasmus+

- Minimum 2 countries
- Minimum 1 HEI from each country

* For LATIN AMERICA, CARIBBEAN, WESTERN BALKANS: ONLY MULTI-COUNTRY PROJECTS FOR STRAND 1 AND STRAND 2

CAPACITY BUILDING FOR HIGHER EDUCATION

TIPS FOR APPLICANTS

Tips for the application

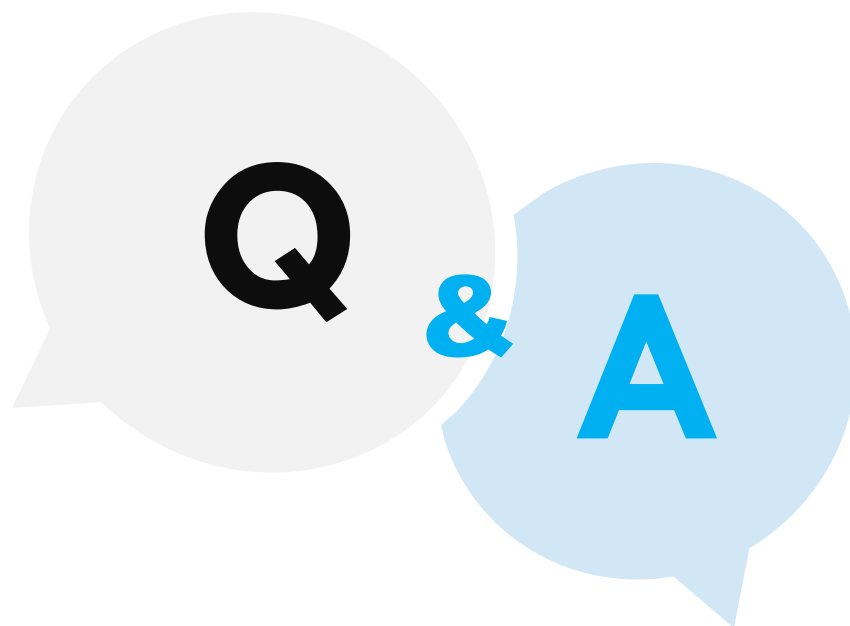
- Get to know the Capacity Building projects country- and region-specific priorities for each project type.
- You can also get to know the ongoing and already finished Capacity Building projects 2014-2020.



An essential ingredient in capacity others is transformation that is generated and sustained internally over time; transformation of this kind goes beyond performing tasks to changing mindsets and attitudes.

ERASMUS+ PROJECTS

CAPACITY BUILDING FOR HIGHER EDUCATION





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A background graphic featuring a complex network of interconnected nodes and lines, with several larger circular nodes highlighted in blue and white. The overall color scheme is light blue and white.

COOPERATION PARTNERSHIPS IN ERASMUS+

JOANA SALGUEIRA

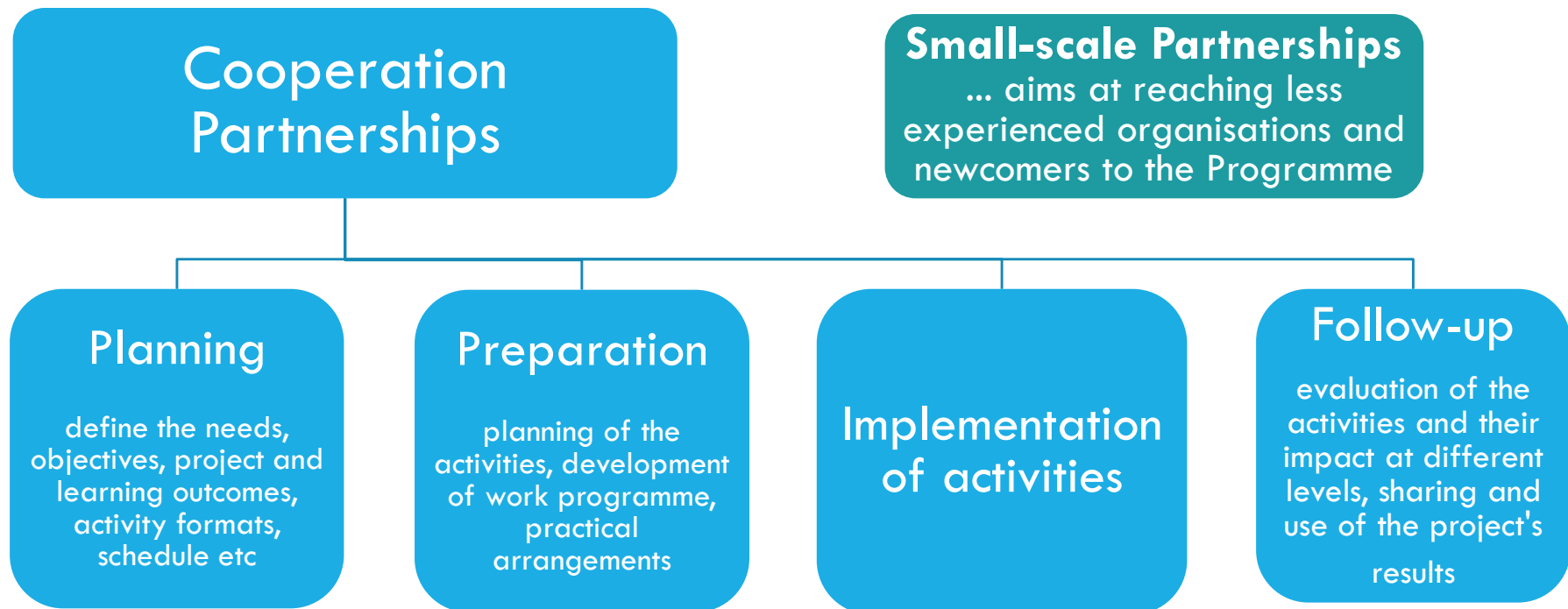
COOPERATION PARTNERSHIPS

WHAT ARE PARTNERSHIPS FOR COOPERATION?

- Enables participating organisations to gain experience in transnational cooperation and to strengthen their capacities
- Address common needs and priorities and produce high-quality innovative deliverables
- Enable transformation and change (at individual, organisational or sectoral level), leading to improvements and new approaches
- Call [deadline](#) – Mar 2024

COOPERATION PARTNERSHIPS

SETTING UP A PROJECT



COOPERATION PARTNERSHIPS

ELIGIBILITY CRITERIA

Who can apply?

- Organisations established in **EU Member States and third countries associated to the Programme** can either participate as the coordinator of the project or as a partner organisation.
- A Cooperation Partnership is a transnational project and involves **minimum three organisations** from three different EU Member States and third countries associated to the Programme

Priorities addressed

- Cooperation Partnerships must address either:
- at least one **horizontal priority** and/or
- at least one **specific priority** relevant to the field of education, training, youth and sport that is mostly impacted.

COOPERATION PARTNERSHIPS

PRIORITIES FOR VET

VET (both initial and continuing) Specific Priorities

- Adapting vocational education and training to labour market needs
- Increasing the flexibility of opportunities in vocational education and training
- Contributing to innovation in vocational education and training
- Increasing attractiveness of VET
- Improving quality assurance in vocational education and training
- Creation and implementation of internationalisation strategies for VET providers

COOPERATION PARTNERSHIPS

ELIGIBILITY CRITERIA

- **Duration of project:**
Between 12 and 36 months.
- **Grant^(*):** 120 000 EUR; or 250 000 EUR; or 400 000 EUR.
- **Where to apply:**
To the National Agency of the country in which the applicant organisation is established.

^(*) 3 pre-define single lump sums

COOPERATION PARTNERSHIPS

FUNDING RULES

Lump Sum

Project Management (max 20%)

Learning, Teacher and Training Activities

Meetings and Events

Project Deliverables (publications, materials, documents, tools, products, etc)

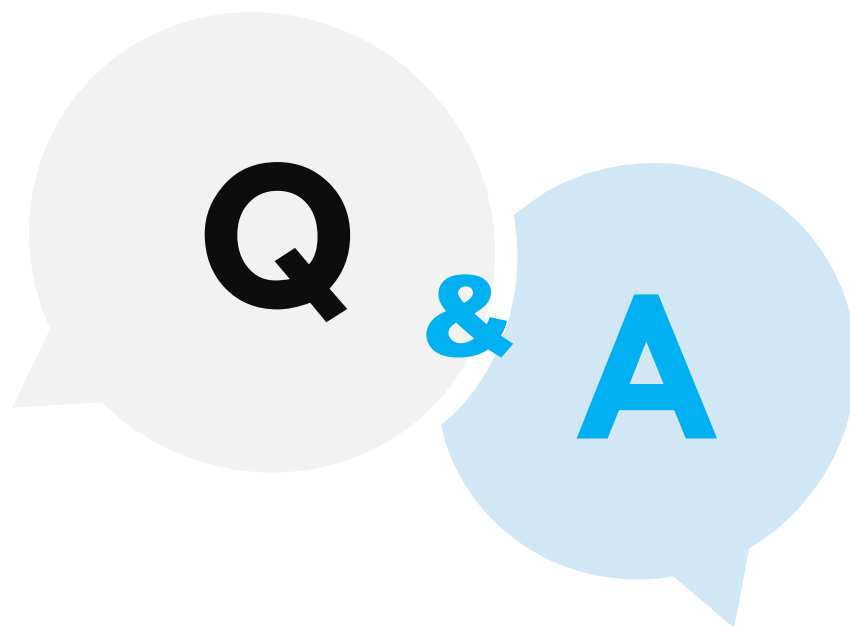
Activities aimed at sharing project's results

** Typical costs: travel and subsistence; equipment; costs for publication and editing of materials; IT development (such as creating a website); staff and human resources costs; administrative costs; etc.*

The amount paid for each work package will be allocated at application stage and will only depend on the level of achievement of the objectives of the work package.

ERASMUS+ PROGRAMME

COOPERATION PARTNERSHIPS





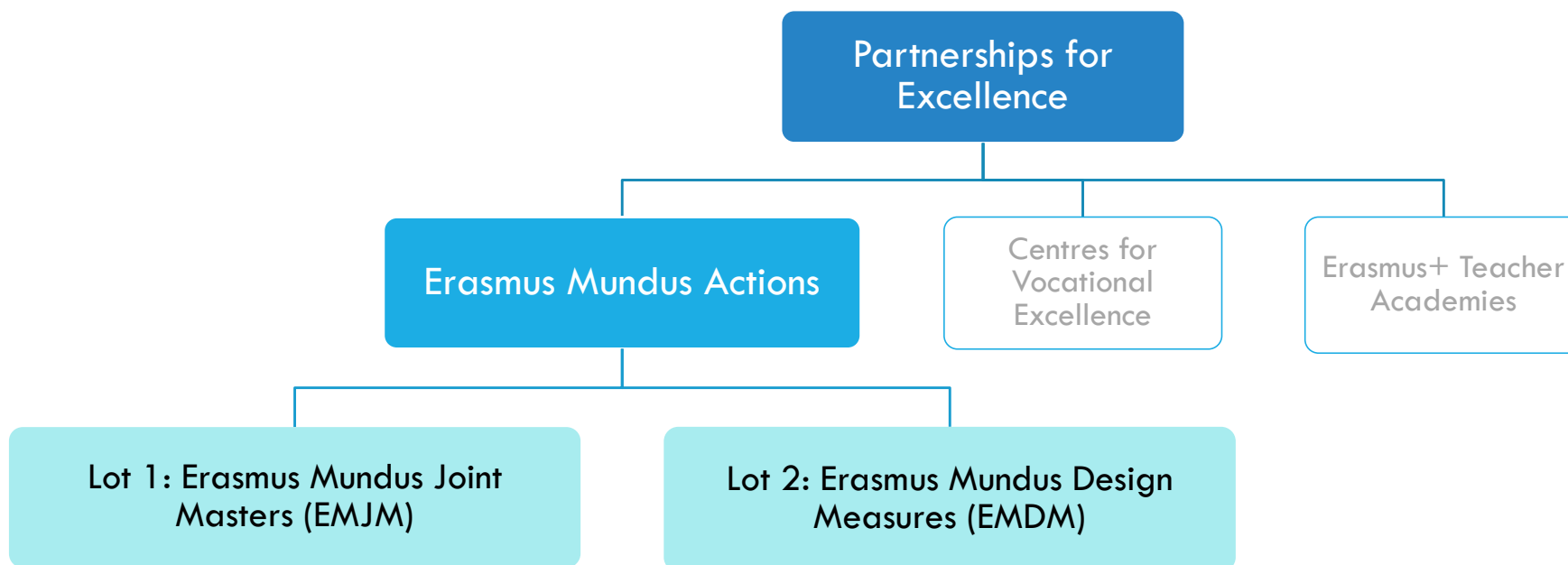
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ERASMUS MUNDUS ACTIONS

SUSANA SANTANA

ERASMUS+ PROGRAMME

ERASMUS MUNDUS ACTIONS



ERASMUS+ PROGRAMME

ERASMUS MUNDUS ACTIONS

EMJM

- Implementation of a distinguished and ready-made Master's Programme
- Duration of 6 academic years
- ~ 4 Million Euros

EMDM

- Launch the basis for a joint programme
- Duration of 15 months
- 60 000 Euros

ERASMUS MUNDUS JOINT MASTER

REQUIREMENTS OF EMJM



A **jointly designed fully integrated curriculum** and **common implementation** procedures based on the Standards for Quality Assurance of Joint Programmes in the EHEA (e.g. joint selection, promotion, common services, joint administrative and financial management, etc.)



Be delivered by a **consortium of at least three HEIs from three different countries** of which at least two must be EU Member States and third countries associated to the Programme



International outreach to attract and enrol excellent students worldwide (part of which may benefit from an EMJM scholarship)



Compulsory physical mobility for all enrolled students – at least 2 study periods in two countries with a minimum duration of one academic semester each (different from the country of residence of students)



Contribution of scholars/guest lecturers to teaching, training and research activities



Delivery of a **joint degree or multiple degrees** (joint degrees are encouraged where national legislation allows it)



*At application stage EMJM proposals must **present fully developed joint study programmes, ready to run and to be advertised worldwide after their selection***



European
Commission

ERASMUS MUNDUS JOINT MASTER

HOW DOES AN EMJM LOOK LIKE?

Fixed Grant Agreement of 74 months independently from the length of the master

Commitment to enroll a certain number of students per project

At least 4 master editions lasting 1 to 2 academic years (60, 90, 120 ECTS)

Start of the 1st edition no later than the academic year following the year of project selection

At least 2 study periods in 2 countries (of which at least one in an EU Member State or a third country associated to the Programme)

Geographical balance of students: no more than 10% of total scholarships per project awarded to students of the same nationality

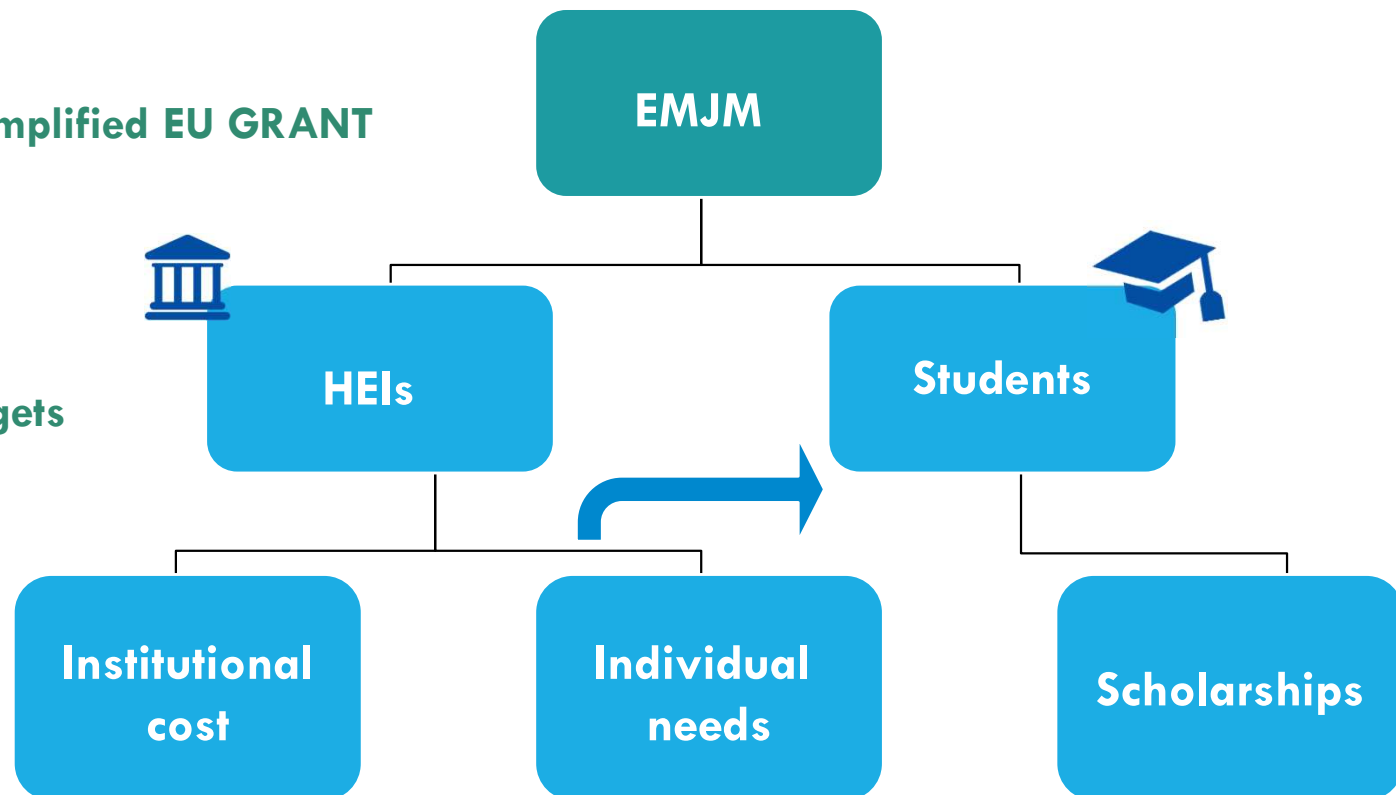
ERASMUS MUNDUS JOINT MASTER

EMJM FUNDING RULES

1 simplified EU GRANT

2 main targets

3 components
=
3 unit cost



ERASMUS MUNDUS JOINT MASTER

INSTITUTIONAL COSTS

Implementation costs of the study programme

- **Unit cost** per enrolled student of 750€ /month
€ 750 x n° of months x n° of enrolled students (cap of 100 enrolled students – but consortia are welcome to commit for higher numbers)
max. amount per project: 1.800.000 €
- **Same unit cost** for scholarship holders and non-scholarship holders
- **Same unit cost** for students from EU Member States, third countries associated to the Programme and third countries not associated to the Programme

ERASMUS MUNDUS JOINT MASTER

STUDENT SCHOLARSHIP

At student level:

- **Full Scholarship** to cover subsistence, installation and travel + fee waiver
- **A single unit cost per scholarship holder**
€ 1 400 x number of months (min. 1 academic year - max. 24 months)
max. amount per student: 33 600 Euros

At project level:

- € 1 400 x number of months x number of students (cap of 60 students per EMJM project)
max. amount per project: 2,016,000 Euros per grant
- * Same unit cost for students from EU Member States, third countries associated to the Programme and third countries not associated to the Programme

ERASMUS MUNDUS JOINT MASTER

INDIVIDUAL NEEDS

At student level:

- Contribution **based on individual needs** of students:
10 different unit costs varying between € 3.000 – € 60.000
if below € 3000: to be covered by institutional costs

At project level:

- Awarded at **contracting stage**:
0, 1 or 2 units costs of € 60 000
max. amount per project: € 120 000

For all enrolled students (scholarship holders and non-scholarship holders)

ERASMUS MUNDUS JOINT MASTER

ADDITIONAL FUNDS (FOR STUDENTS FROM 9 TARGET REGIONS)

- Response to the EU External priorities

EU financial Instruments IPA III and NDICI for students **from third countries not associated to the Programme**

- Contribution for **additional scholarships** (including the corresponding institutional costs) for **the entire duration of the EMJM programme: 2 under IPA III and 18 under NDICI**

max. amount provided: 1,032,000 Euros per grant

ERASMUS MUNDUS JOINT MASTER

EMJM CALL FOR PROPOSALS 2023

- ✓ Publication of the Call: **28 November 2023** (date tbc)
- ✓ Deadline: **15 February 2024 at 17:00** (Brussels time)
- ✓ Budget: ~ **127m €** / Nr. of projects: ~ **32**



ERASMUS MUNDUS DESIGN MEASURES

REQUIREMENTS OF EMDM

EMDM

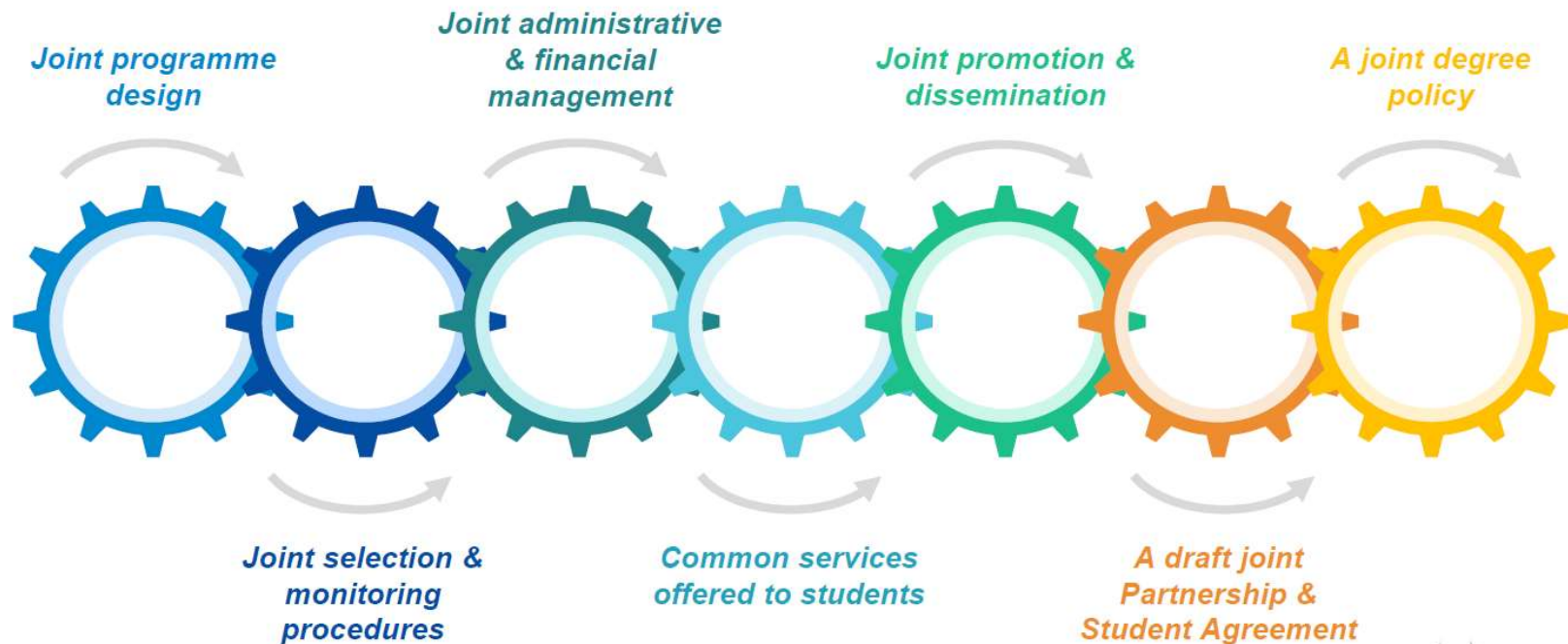
Consortium of, at least, 3 HEIs from 3 different countries, 2 of them from EU and/or associated countries, minimum.

One beneficiary (Institution from Programme Country or Partner Country)

EU Grant: single lump sum contribution of 55.000,00 € (for costs linked to the activities necessary to set up the new joint master programme – meetings and conferences; studies/surveys; accreditation procedures; travel and lodging expenses; staff costs; administrative procedures....)

ERASMUS MUNDUS DESIGN MEASURES

EXPECTED OUTCOMES OF AN EMDM



ERASMUS MUNDUS DESIGN MEASURES

ADDITIONAL INFORMATION

- There is **no obligation** to implement an EMDM before an EMJM.
- The award of an EMDM **does not imply** automatic funding under EMJM.
- The completion of an EMDM project **is not an award criterion** for an EMJM.

ERASMUS MUNDUS DESIGN MEASURES

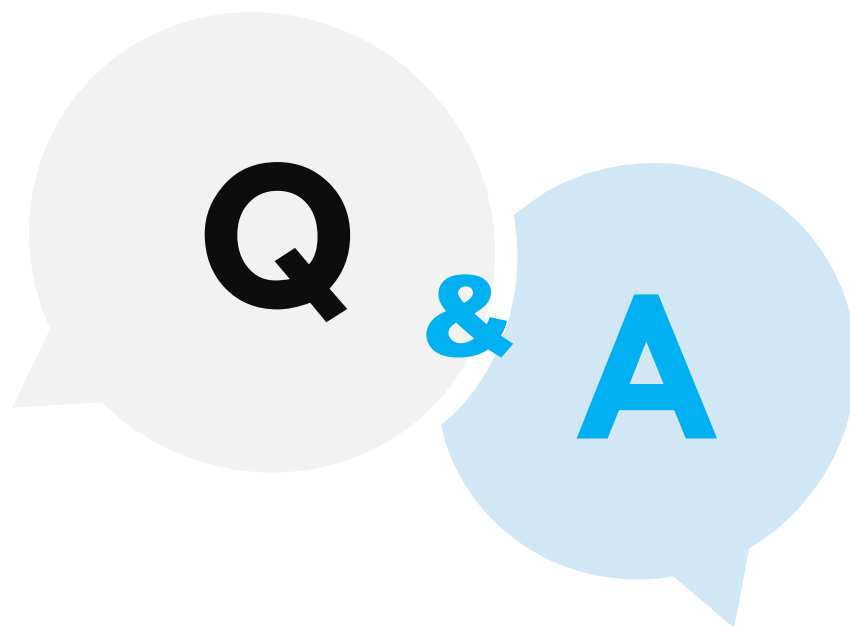
EMDM CALL FOR PROPOSALS 2023

- ✓ Publication of the Call: **28 November 2023**
- ✓ Deadline: **15 February 2024 at 17:00** (Brussels time)
- ✓ Budget: ~ **3 M €** / Nr. of projects: ~ **55**



ERASMUS MUNDUS ACTIONS

QUESTIONS & ANSWERS





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APPLICATION TOOLS & DOCUMENTS

Erasmus+ Programme Guide



Table of Contents

PART A – GENERAL INFORMATION ABOUT THE ERASMUS+ PROGRAMME	4
WHAT ARE THE OBJECTIVES AND IMPORTANT FEATURES OF THE ERASMUS+ PROGRAMME?	6
PRIORITIES OF THE ERASMUS+ PROGRAMME	7
Part B – INFORMATION ABOUT THE ACTIONS COVERED BY THIS GUIDE	36
KEY ACTION 1: LEARNING MOBILITY OF INDIVIDUALS	38
MOBILITY PROJECT FOR HIGHER EDUCATION STUDENTS AND STAFF	41
ERASMUS ACCREDITATION IN THE FIELDS OF VOCATIONAL EDUCATION AND TRAINING, SCHOOL EDUCATION AND ADULT EDUCATION	68
MOBILITY FOR LEARNERS AND STAFF IN VOCATIONAL EDUCATION AND TRAINING	77
MOBILITY FOR PUPILS AND STAFF IN SCHOOL EDUCATION	93
MOBILITY FOR LEARNERS AND STAFF IN ADULT EDUCATION	106
LEARNING MOBILITY IN THE FIELD OF YOUTH	120
ERASMUS ACCREDITATION IN THE FIELD OF YOUTH	121
MOBILITY PROJECTS FOR YOUNG PEOPLE - "YOUTH EXCHANGES"	124
MOBILITY PROJECTS FOR YOUTH WORKERS	136
YOUTH PARTICIPATION ACTIVITIES	149
KEY ACTION 2: COOPERATION AMONG ORGANISATIONS AND INSTITUTIONS	164
PARTNERSHIPS FOR COOPERATION	167
COOPERATION PARTNERSHIPS	175
SMALL-SCALE PARTNERSHIPS	192
PARTNERSHIPS FOR EXCELLENCE	199

CAPACITY BUILDING FOR HIGHER EDUCATION

APPLICATION

HOW TO APPLY?

Applications are processed by the Education, Audiovisual and Culture Executive Agency (EACEA) of the European Commission. The organisation coordinating the Capacity Building project submits the application to EACEA which evaluates and selects the projects.

Organisations wishing to apply for the EACEA action are required to submit their application online to the EACEA using the correct electronic form and including all requested annexes. Applications sent by post, courier service, fax or email will not be accepted.

CAPACITY BUILDING FOR HIGHER EDUCATION

APPLICATION

APPLICATION PACKAGE

The application form is structured in 3 parts:

- ☐ Part A - Administrative Forms with general information about the project, data on the applicant organisation and contact persons
- ☐ Part B* – Technical description & annexes with the narrative part of the project, the work packages, milestones & deliverables. Detailed budget table is an annex of Part B
- ☐ Part C – Administrative forms with tick boxes related to the proposal's general objective(s) and indicators specific to the CBHE action

** Prepare Part B in **advance** and upload it together with the mandatory annexes*

COOPERATION PARTNERSHIPS

SUBMISSION PLATFORM

- <https://erasmus-plus.ec.europa.eu/resources-and-tools/how-to-apply/web-forms-application-process>

- EU login needed

As indicated in Call 2021 Programme guide, National Agencies may organise a second round of the following applications. Please check the list of National agencies organising Call 2021 round 2 of different applications before applying [here](#)

Welcome
Joana Salgueira

Submit PDF

0 days left! UNSUBMITTED Deadline Expired

Application details

Form ID : KA220-HED-BAF88752

Applicant : UNIVERSIDADE DE LISBOA (E10112968 - Portugal)
Title : Leaning online Personalization in Higher Education for All
Programme : Erasmus+ - Call : 2021- Round : Round 1 - Key action : KA2 - Action type : KA220-HED - Cooperation partnerships in higher education

Content menu

- Context
- Participating Organisations
- Project Description
- Preparation
- Management
- Production of Project Results
- Multiplier Events
- Learning, Teaching, Training Activities
- Timetable
- Special Costs

Navigation

- Participating Organisations
 - UNIVERSIDADE DE LISBOA (E10112968 - Portugal)
 - Profile
 - Accreditation
 - Background and experience
 - Associated persons
 - Cruz Serra António
 - Moura Santos Ana
 - Partner Organisations
 - UNIVERSITAT POLITÈCNICA DE VALÈNCIA (E10208835 - Spain)
 - Profile
 - Accreditation

Participating Organisations

Background and experience : UNIVERSIDADE DE LISBOA (E10112968 - Portugal)

Please briefly present the organisation/group (e.g. its type, scope of work, areas of activity and if applicable, approximate number of paid/unpaid staff, learners and members of the group) *

996

Universidade de Lisboa (ULisboa) is the largest and most prestigious university in Portugal and it is one of Europe's leading universities. Notwithstanding assessment methods or criteria, ULisboa also leads the main international rankings and is amongst the 200 best universities worldwide. Their to an academic tradition that spans over seven centuries, ULisboa acquired its current status in July 2013, following the merger of the former Universidade Técnica de Lisboa and Universidade de Lisboa. Located in the heart of the city of Lisbon, it provides its entire community with the best and most diverse academic programs, vowing to deliver a uniquely enriching experience. ULisboa welcomes more than 7000 foreign students every year – about 14.5% of the total number of students – from over 100 countries, seeking high quality education. Bringing together various academic fields, ULisboa has a privileged position for enabling the contemporary evolution of science, technology, arts and humanities.

Instituto Superior Técnico (IST) is the largest and most reputed school of engineering, science and technology in Portugal. Since its creation in 1911, IST aims to contribute to the development of society promoting and sharing excellence in higher education in the fields of Architecture, Engineering, Science and Technology. IST offers Bachelor, Master and PhD programmes, lifelong training and develops Research, Development and Innovation activities, which are essential to provide an education based on the top international standards. Its mission is therefore expressed in the three functions which characterise the concept of a modern university: to generate knowledge, to provide skilled professionals and to transfer and apply knowledge and innovation by creating cutting-edge science and technology. IST consists of 3 campuses, 3 student residences and 10 Departments. There are more than 11,500 full-year equivalent under and post graduate students, and about 1,500 full time equivalent teaching and non-teaching staff. Research at IST is organised in 23 R&D Units and 8 Associate Laboratories that address a multidisciplinary research in an international and multicultural atmosphere.

IST participates in a large number of EC-funded projects, particularly in the programs FP7 (approximately 100, of which 17 is coordinator), H2020, including European Research Council and Marie Curie Actions, ENERGY, ERA, (European Research Area), EURATOM, LEONARDO DA VINCI, ERAUMUS+, TEMPUS, INTERREG/CTE, LIFE, COST Actions, External Cooperation programmes / ALFA, among others.

On another note, IST is an important player in the international scenario and is particularly concerned with issues of gender, equal opportunities, inclusion and employability in engineering and science programmes. With its quality staff teams with managerial and leadership skills, along with its accomplished academic and research staff, it has contributed to improve and change mindsets through strategic joint initiatives that aim to educate, shape and have a significant global impact for future generations.

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ERASMUS MUNDUS ACTIONS

APPLICATION SUBMISSION

- **Online Application** on Education, Audiovisual and Culture Executive Agency (EACEA) of the European Commission website:
https://ec.europa.eu/info/funding_tenders/opportunities/portal/screen/home
- Electronic form, including all requested annexes.
- Applications sent by post, courier service, fax or email **will not be accepted**.

INTERNATIONAL AREA NEXT EVENTS



2024: **IDay + Staff week** (3 – 7 June 2024)

INTERNATIONAL RELATIONS OFFICE CONTACTS



Ana Pipio

anapipio@tecnico.ulisboa.pt



Joana Salgueira

joana.salgueira@tecnico.ulisboa.pt



Natacha Moniz

natachamoniz@tecnico.ulisboa.pt



Susana Santana

susanasantana@tecnico.ulisboa.pt



projects.nri@tecnico.ulisboa.pt



<https://aai.tecnico.ulisboa.pt/en/nucleo-de-relacoes-internacionais/projetos-erasmus-em-destaque/projecto-fostwom/>



<https://www.linkedin.com/in/international-relations-t%C3%A9cnico-lisboa>

The background of the slide features a complex network diagram. It consists of numerous nodes of varying sizes, some solid black, some solid blue, and some white with black outlines. These nodes are interconnected by a web of thin, light gray lines. The overall composition is abstract and suggests a global or interconnected system.

THANK YOU.



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